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IC 1231-75

5 NOV 1975

MEMORANDUM FOR: Chief, Humint Branch

SUBJECT : Review of National HUMINT Plan

1. We have reviewed your recent draft of "The National Human Resources Foreign Information Plan" and conclude that, all in all, you have addressed most of the important points, developed the essential concepts, and provided a basic framework for the creation of a realistic national plan. Before discussing our specific comments and recommendations we would like to give you our general impressions of the draft plan.

2. Your draft plan comes close to but falls short of explicitly defining a national mechanism that will enable us to achieve rather than just seek--as you suggest on page four of your draft plan--"an integrated effort for all human resource foreign intelligence and other information-gathering and reporting activities of the Federal Government regardless of program, department, or operating agency." If we are to attain this objective we must build on the PFIAB recommendation to the President that someone or some body must be "charged with insuring that the totality of the Government's human sources information-gathering capabilities, whether or not they are part of the present Intelligence Community are exploited in a coherent and systematic manner and that their composite results are correlated to provide the President with the highest quality and most relevant intelligence on a timely basis." But with this charge must come not only an assignment of responsibility but also a delegation of authority. Whoever is in charge must be responsible not only for conducting a national program that integrates the diverse information-gathering and reporting efforts, but also accountable for the expenditure of resources and evaluating their effectiveness in fulfilling national objectives. Without the authority, however, to task and obtain the commitment of assets the national plan will fail. We recognize that our suggestion is fraught with bureaucratic obstacles but it is best that we know early on where the pitfalls are. Unless we have an established and recognized command structure it will be difficult to obtain a response from personnel whose

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assignments include information-gathering and reporting. Likewise, during the cost accounting phase it will be difficult to determine what resources were used and how effective their performance was. It may well be that our suggestion to assign responsibility and delegate authority to a national entity is also your goal and that you are making provisions for negotiations with the HSC principals.

3. Specific comments and recommendations on your draft are contained in our attachment to this memorandum and are keyed to the pagination and paragraph numeration of your draft dated 24 October 1975.

[Redacted]

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ICS/Plans Staff

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Attachment:
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